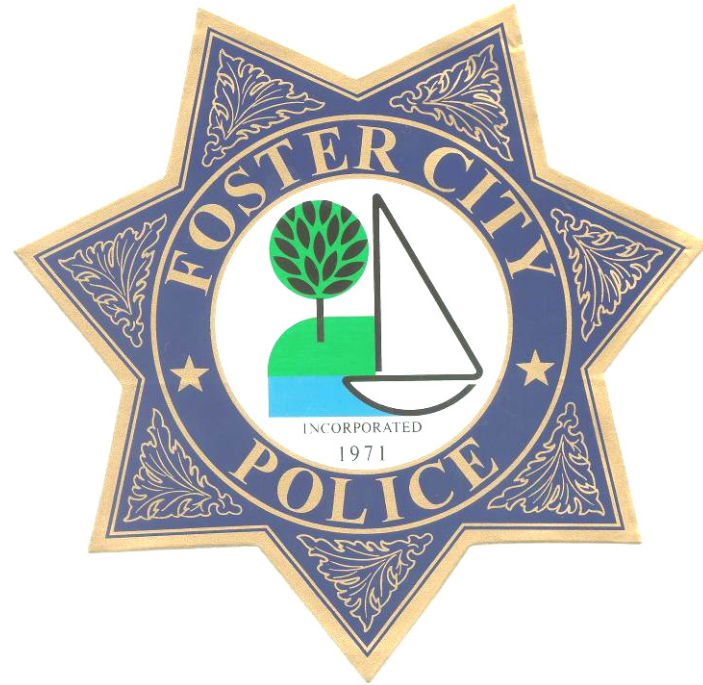


POLICE DEPARTMENT

DEPARTMENT DESCRIPTION

The Police Department is comprised of two primary divisions working together in support of our mission of maintaining the highest quality of life for those who live, work or visit in Foster City.

- The **Field Operations Division** includes all uniformed personnel who patrol the streets and respond to crimes and the wide variety of calls for service we receive. This includes Patrol, Traffic, Parking Enforcement, Community Service Officers, and Reserves Officers.
- The **Administrative Services Division** is comprised of the Detective, Youth Services, Property/Evidence, Dispatch and Records Bureau personnel. It also encompasses the Department's Emergency Service Volunteers and Police Explorers.





DEPARTMENT PERSONNEL SUMMARY

DEPARTMENT PERSONNEL SUMMARY (by year)			
Position	09-10	10-11	11-12
POLICE CHIEF	1	1	1
POLICE CAPTAIN	2	2	2
POLICE LIEUTENANT	2	2	2
POLICE SERGEANT	7	7	7
POLICE CORPORAL	7	7	6
POLICE OFFICER	20	20	18
SR. COMMUNITY SVS. OFFICER	4	4	3
COMM & RECORDS MGR	1	1	1
LEAD DISPATCHER	1	1	1
POLICE DISPATCHER	7	7	7
POLICE RECORDS SPECIALIST	3	3	2
MANAGEMENT ASSISTANT	1	1	1
TOTAL EMPLOYEES	56	56	51

MISSION STATEMENT

We, the members of the Foster City Police Department, are dedicated to providing the highest level of professional service to the public, ensuring personal safety and the protection of property, with the continuous goal of enhancing the quality of life in our community.

DEPARTMENT VALUES

Integrity – Our society has entrusted us with tremendous authority and expects that we do what is right in matters of personal and professional integrity. This means we have the courage to uphold these principles even in the face of adversity.

Community Service – We recognize that to be an effective law enforcement agency we must have the confidence, support and trust of our community. Therefore, we seek and welcome active partnerships that help identify and resolve issues that affect personal safety, security of property and the quality of life within our community.

Professionalism – Our community demands that we possess the skills, competence and character expected of highly trained professionals. We will foster internal relationships with an emphasis on effective communication; and are committed to promoting the professional development of our personnel through quality hiring, education and training.



FIVE-YEAR STRATEGIC PLAN

Since 2002, the Police Department has been using Strategic Planning to help guide our efforts on a daily basis and to ensure the continuity of our 5-year goals and objectives.

1. **Crime enforcement/traffic safety** - maintain a superior level of safety of persons and security of property in our community.
 - Keep Foster City in the top 10% of lowest felony crime rates among California cities of similar size.
 - Reduce the number of injury and non-injury traffic collisions on public roadways in Foster City for each subsequent year for the next five years.
2. **Succession planning** – identify and develop employees who will be interested, prepared and ready for promotion when opportunities arise.
 - Prepare officers for promotion to corporal.
 - Prepare corporals for promotion to sergeant.
 - Prepare sergeants for promotion to lieutenant.
 - Prepare lieutenants for promotion to captain.
 - Prepare captains for promotion to chief.
3. **Organizational and operational efficiencies** – maximize workforce and operational efficiencies to ensure responsible fiscal management.
 - Assessment and potential re-organization of Administrative Division positions and job responsibilities.
4. **Employee development** - develop and maintain a high caliber, technically proficient workforce.
 - Personnel to train on newly developed and/or updated tactical emergency plans and resources for responding to schools and other high profile facilities in the city.
 - Purchase and utilize personal audio/video digital recording devices to be worn by Patrol personnel.
5. **Emergency preparedness** - establish and maintain effective emergency tactical response capabilities
 - Develop and update tactical emergency response plans for schools and high profile facilities in the city, using the latest available technological resources.

6. **Community relations** – establish and maintain a superior level of responsiveness to the community and ensure their satisfaction with the services we provide.
 - Develop and utilize a community satisfaction and needs assessment tool.
 - Locally oriented cultural awareness training for front-line personnel.
7. **Staffing** - maintain a fully staffed and functional workforce as authorized.
 - Reduce employee accidents, injuries and lost workdays.
 - Achieve a 25% increase in our corps of volunteers, including Reserve Officers, Emergency Service Volunteers and Police Explorers.
8. **Use of equipment and technology** - maximize the effective acquisition and use of equipment and technology to improve Department operations and service to the community.
 - Purchase and utilize video surveillance equipment for targeted crime locations in the city.
 - Create a paperless workplace.
 - Purchase and utilize personal audio/video recording devices to be worn by Patrol personnel.

KEY INITIATIVES COMPLETED

Some of our accomplishments during the past year include:

- The Department helped Foster City achieve the second lowest violent crime rate among 95 cities of similar size in California.

- The Department had 50% fewer work-related injuries that resulted in only 7 missed workdays.
- The Department participated in various activities related to both internal and community emergency preparedness.
- Continued our participation at all levels (Command, Supervisory, Operator and Tactical Dispatching) in the San Mateo County North Central Regional SWAT Team.
- Participation in the Countywide Gang Task Force at both the line, supervisory and management levels.
- Automated External Defibrillators (AEDs) were deployed as part of our standard patrol equipment.
- The Department completed its annual upgrades to our CAD/RMS/Report Writing software which has further enhanced our ability to provide services with a minimum of delay or repetition of work.
- For the 18th consecutive year, the Youth Services Bureau presented Gang Resistance Education and Training (G.R.E.A.T.) to students in the middle and elementary schools. In 2010, 630 students in the 4th and 6th grades completed the program.
- The Department participated in several regional traffic safety and alcohol impaired driver enforcement operations.
- The Police and Fire Departments held a joint community open house.
- Members of the Department participated in numerous community events, including those benefitting local schools, the American Cancer Society, domestic violence prevention, the Red Cross and the Special Olympics.

- Members of the Department Management Team continued their active participation in local community service groups as well as regional and statewide professional organizations.
- The Administrative Division Captain graduated from the SMFCBH Regional Leadership Program.
- Other Department employees attended professional development courses such as the State's Supervisory Leadership Institute, County's Inner Perspectives Leadership Program, POST Executive Development Course, and the Public Sector Management Program.
- Six members of the Department continued their personal educational development by completing their Bachelors Degrees.



- The Department continuously monitored and updated our procedures and policies to incorporate the most recent case law and industry-wide best practices via the Lexipol electronic policy manual. All members of the Department maintained their knowledge of these policies by completing daily training on the contents of this policy manual.

INITIATIVES & SERVICE LEVEL EXPECTATIONS FOR FY 2011-2012

The proposed budget reduces existing staffing by five employees within the Police Department. This represents an additional 9% reduction in staffing. The overall safety of the citizens in our community and the protection of their property remain our highest priority. Crime prevention patrol capabilities will be diminished due to the reduced staffing level. Despite these factors, we will strive to continue to provide public safety services at the high level the community has come to expect from the Police Department.

The service levels provided by the Police Department for the coming year will include, at a minimum:

- Response to emergency calls for service within current response times.
- Juvenile intervention through involvement in schools and programs.
- Continued involvement in the County Gang Task Force operations.
- Abandoned vehicle abatement may be delayed.
- Maintain services related to requests for records, criminal report processing and State mandated reporting.

- The continuation of services for arrested inebriates and improved officer processing time in handling them via the First Chance Program.
- Maintaining drug and vehicle theft investigative resources through participation in the Countywide Narcotics and Vehicle Theft Task Forces.
- Response to non-emergency calls for service may be delayed.
- Crime prevention community outreach will be diminished.
- Proactive investigations may continue to be limited.

CHANGES IN RESOURCES REQUIRED

In Fiscal Year 2011-12 staffing for the Police Department is being reduced. These eliminated positions include the Crime Prevention Corporal, two Patrol Officers, one Patrol Division Senior Community Service Officer, and one Records Specialist.

There are two budget items that have traditionally been funded by the State which are the subject of continued debate and potential elimination during State budget deliberations:

Employee Services

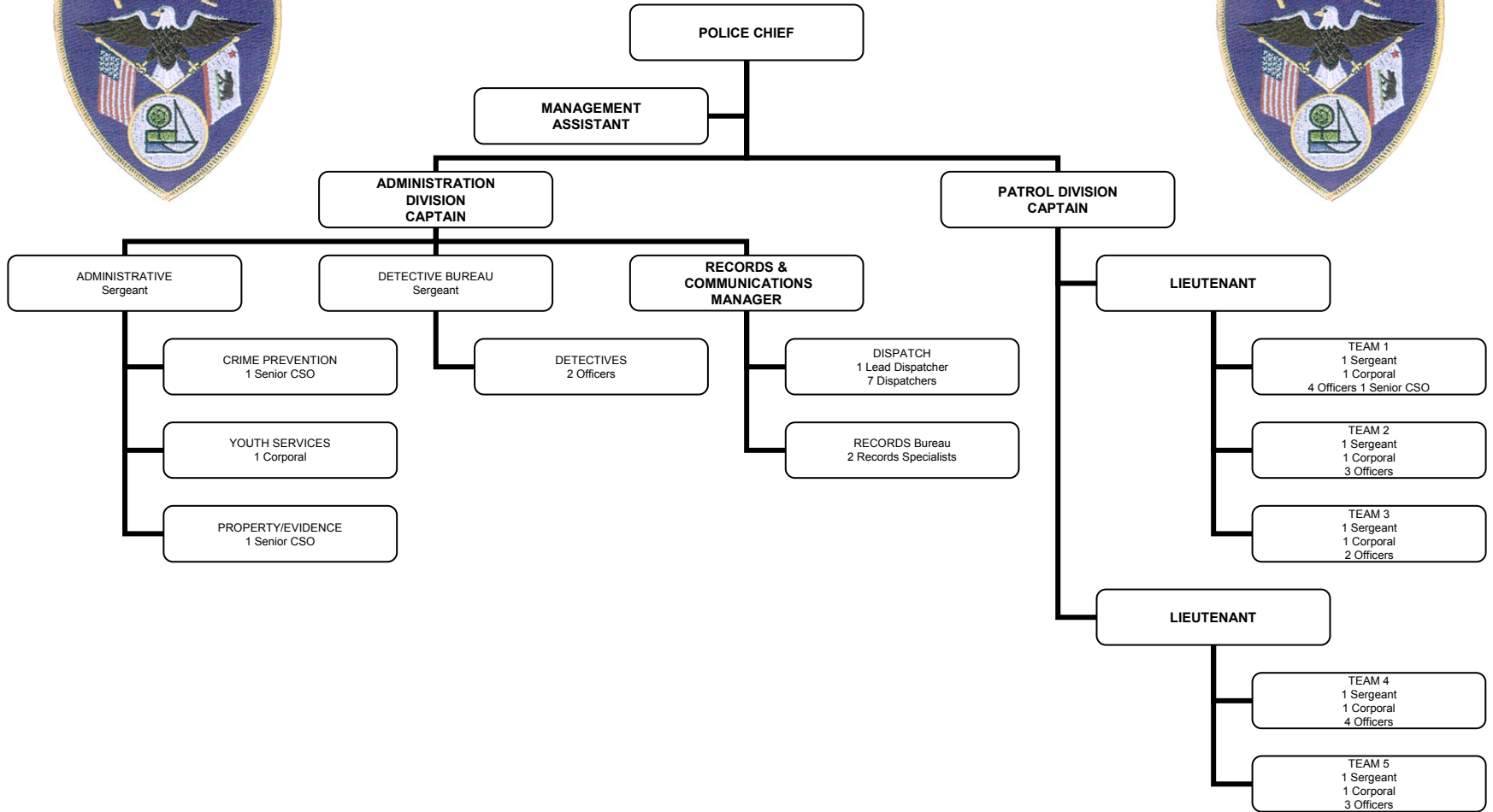
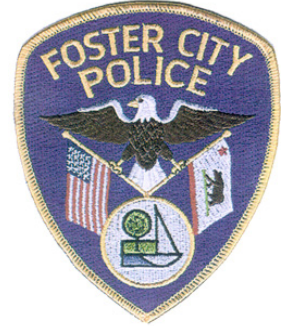
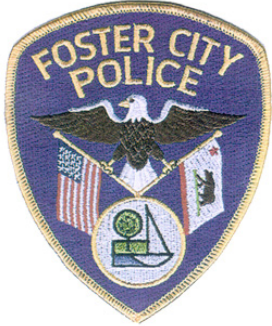
- SLESF/COPS Grant Funding – In previous years, the City received \$100,000 from the State of California under the Citizens Option for Public Safety (COPS) program, a Special Revenue Fund. These funds have been the subject of intense debate during the last few State budget cycles. While the current State budget proposal includes funding for FY 2011-2012, funding of the SLESF/COPS programs are dependent upon the extension of taxes as

proposed by the Governor. Given the uncertainty of those measures, it is assumed that State funding of \$100,000 will not be available for FY 2011-2012.

Services and Supplies

- The “Booking Fees” line item is subject to the same State budget uncertainties as mentioned previously for the SLESF/COPS grant funding. Any suspects booked into County jail are billed by the County directly to the State. Only those bookings that are either ineligible for State funding, or for which the State has determined through its budget process to cease funding, are then charged back to the City for reimbursement to the County. Booking fee expenditures are included in the FY 2011-2012 budget as a conservative measure to not only cover our typical non-reimbursed expenses but also in the event that all reimbursement ceases from the State or to cover bookings that are re-classified by the State as no longer qualifying for reimbursement.

Foster City Police Department



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DEPARTMENT SUMMARY BY DIVISION
City of Foster City, California
POLICE
GENERAL FUND
Annual Budget Appropriation for Fiscal Year

	2010-2011		2011-2012
	APPROVED	REVISED	REQUESTED
ADMINISTRATIVE BUREAU	\$ 3,589,586	\$ 3,589,586	\$ 3,474,719
CHIEF'S OFFICE	413,757	413,757	426,939
CROSSING GUARDS	21,600	21,600	21,600
FIELD OPERATIONS	5,501,689	5,501,689	5,404,162
TOTAL FOR POLICE	\$ 9,526,632	\$ 9,526,632	\$ 9,327,420

DEPARTMENT SUMMARY BY DIVISION
City of Foster City, California
POLICE
GENERAL FUND
Annual Budget Appropriation for Fiscal Year

	2010-2011		2011-2012
	APPROVED	REVISED	REQUESTED
EMPLOYEE SERVICES	\$ 8,406,300	\$ 8,406,300	\$ 8,239,600
SERVICES AND SUPPLIES	302,913	302,913	295,733
CAPITAL OUTLAY	-	-	-
Subtotal (Total Department-Controlled Expenses)	8,709,213	8,709,213	8,535,333
INTERNAL SERVICES	817,419	817,419	792,087
Subtotal (Total Department Expenses before Reallocations)	9,526,632	9,526,632	9,327,420
REALLOCATIONS	-	-	-
TOTAL FOR POLICE	\$ 9,526,632	\$ 9,526,632	\$ 9,327,420

DETAIL LINE ITEM REPORT

POLICE - CHIEF'S OFFICE

Account: 001-0610-421

GENERAL FUND

Employee Services		Approved 2010-2011	Requested 2011-2012
001-0610-421-4110	PERMANENT SALARIES	\$273,500.00	\$273,700.00
Subtotal		\$273,500.00	\$273,700.00
001-0610-421-4120	EMPLOYEE SERVICES/FRINGE BENEFITS	\$109,500.00	\$121,700.00
Subtotal		\$109,500.00	\$121,700.00
Employee Services Total		\$383,000.00	\$395,400.00
Internal Services		Approved 2010-2011	Requested 2011-2012
001-0610-421-4544	VEHICLE REPLACEMENT	\$14,307.00	\$15,359.00
Subtotal		\$14,307.00	\$15,359.00
Internal Services Total		\$14,307.00	\$15,359.00
Services and Supplies		Approved 2010-2011	Requested 2011-2012
001-0610-421-4243	GENERAL OFFICE SUPPLIES	\$600.00	\$500.00
Subtotal		\$600.00	\$500.00
001-0610-421-4251*	LEGAL SERVICES	\$4,000.00	\$4,000.00
001-0610-421-4251*	PRE-EMPLOYMENT EXAMS	\$7,500.00	\$7,500.00
Subtotal		\$11,500.00	\$11,500.00
001-0610-421-4253	CALIFORNIA POLICE CHIEFS' ASSOCIATION	\$325.00	\$600.00
001-0610-421-4253	CALIFORNIA POLICE OFFICERS' ASSOCIATION	\$175.00	\$85.00
001-0610-421-4253	INTERNATIONAL POLICE CHIEFS' ASSOCIATION	\$100.00	\$120.00
001-0610-421-4253	SAN MATEO COUNTY CHIEFS OF POLICE	\$450.00	\$450.00
Subtotal		\$1,050.00	\$1,255.00
001-0610-421-4254	LOCAL MEETINGS AND TOLLS	\$1,100.00	\$725.00

001-0610-421-4254	SAN MATEO COUNTY POLICE CHIEFS' SEMINAR	\$400.00	\$400.00
	Subtotal	\$1,500.00	\$1,125.00
001-0610-421-4255	CALIFORNIA POLICE CHIEFS' TRAINING CONFERENCE	\$1,800.00	\$1,800.00
	Subtotal	\$1,800.00	\$1,800.00
	Services and Supplies Total	\$16,450.00	\$16,180.00
	CHIEF'S OFFICE Total	\$413,757.00	\$426,939.00

POLICE - FIELD OPERATIONS Account: 001-0620-421

GENERAL FUND

Employee Services		Approved 2010-2011	Requested 2011-2012
001-0620-421-4110	PERMANENT SALARIES	\$3,371,400.00	\$3,150,900.00
001-0620-421-4110	REALLOCATION TO SLESF/COPS GRANT	(\$100,000.00)	\$0.00
	Subtotal	\$3,271,400.00	\$3,150,900.00
001-0620-421-4112	FOURTH OF JULY OVERTIME	\$7,500.00	\$7,700.00
001-0620-421-4112	OVERTIME	\$132,500.00	\$132,000.00
	Subtotal	\$140,000.00	\$139,700.00
001-0620-421-4117	HOLIDAY IN-LIEU PAY	\$160,900.00	\$142,800.00
	Subtotal	\$160,900.00	\$142,800.00
001-0620-421-4120	FRINGE BENEFITS	\$1,587,700.00	\$1,641,800.00
	Subtotal	\$1,587,700.00	\$1,641,800.00
	Employee Services Total	\$5,160,000.00	\$5,075,200.00

Internal Services		Approved 2010-2011	Requested 2011-2012
001-0620-421-4544	VEHICLE REPLACEMENT	\$224,653.00	\$222,279.00
	Subtotal	\$224,653.00	\$222,279.00

001-0620-421-4556	EQUIPMENT REPLACEMENT	\$34,504.00	\$25,506.00
	Subtotal	\$34,504.00	\$25,506.00
	Internal Services Total	\$259,157.00	\$247,785.00

Services and Supplies

		Approved 2010-2011	Requested 2011-2012
001-0620-421-4240	BADGE REFURBISHING	\$400.00	\$400.00
001-0620-421-4240	EVIDENCE SUPPLIES	\$3,200.00	\$3,200.00
001-0620-421-4240	FIRST AID KIT SUPPLIES	\$100.00	\$100.00
001-0620-421-4240	FLARES	\$500.00	\$500.00
001-0620-421-4240*	FLASHLIGHT EQUIPMENT	\$1,000.00	\$1,000.00
001-0620-421-4240*	LEATHER AND SAFETY EQUIPMENT	\$2,500.00	\$2,500.00
001-0620-421-4240*	MISCELLANEOUS SAFETY EQUIPMENT FOR VOLUNTEERS	\$1,000.00	\$1,000.00
001-0620-421-4240	MOTOR OFFICER EQUIPMENT	\$1,500.00	\$2,200.00
001-0620-421-4240	RANGE/FIREARM PROGRAM	\$11,295.00	\$10,595.00
001-0620-421-4240*	TRAINING SUPPLIES	\$1,000.00	\$1,000.00
	Subtotal	\$22,495.00	\$22,495.00
001-0620-421-4246	RADAR/PAS DEVICE REPAIR	\$600.00	\$600.00
001-0620-421-4246	VEHICLE FIRE EXTINGUISHERS	\$250.00	\$250.00
	Subtotal	\$850.00	\$850.00
001-0620-421-4251	BOOKING FEES	\$20,000.00	\$20,000.00
001-0620-421-4251	COMMUNITY OVERCOMING RELATIONSHIP ABUSE	\$4,261.00	\$4,261.00
001-0620-421-4251*	CRITICAL REACH SUPPORT FEE	\$450.00	\$450.00
001-0620-421-4251	FIRST CHANCE FACILITY	\$25,061.00	\$24,001.00
001-0620-421-4251	RANGE FEES	\$3,000.00	\$3,000.00
	Subtotal	\$52,772.00	\$51,712.00
001-0620-421-4253	CALIFORNIA PEACE OFFICERS' ASSOCIATION (1CPT/2 LT)	\$255.00	\$255.00
001-0620-421-4253	CALIFORNIA POLICE CHIEFS' ASSN. ASSOCIATE MEMBER	\$85.00	\$125.00
001-0620-421-4253	NATIONAL TACTICAL OFFICERS ASSOCIATION	\$100.00	\$40.00
001-0620-421-4253	SAN MATEO COUNTY TRAINING MANAGERS' ASSOCIATION	\$75.00	\$75.00

	Subtotal	\$515.00	\$495.00
001-0620-421-4254*	LOCAL MEETINGS AND TOLLS	\$1,100.00	\$825.00
	Subtotal	\$1,100.00	\$825.00
001-0620-421-4255*	ARPOC RESERVE TRAINING CONFERENCE	\$3,000.00	\$3,000.00
001-0620-421-4255*	CPCA TRAINING CONFERENCE - CAPTAIN	\$1,800.00	\$1,800.00
	Subtotal	\$4,800.00	\$4,800.00
	Services and Supplies Total	\$82,532.00	\$81,177.00
	FIELD OPERATIONS Total	\$5,501,689.00	\$5,404,162.00

POLICE - ADMINISTRATIVE BUREAU Account: 001-0630-421

GENERAL FUND

Employee Services		Approved 2010-2011	Requested 2011-2012
001-0630-421-4110	INVESTIGATOR ON-CALL PAY	\$26,000.00	\$26,000.00
001-0630-421-4110	PERMANENT SALARIES	\$1,889,600.00	\$1,738,100.00
	Subtotal	\$1,915,600.00	\$1,764,100.00
001-0630-421-4111	HOURLY AND PART TIME SALARY	\$25,000.00	\$22,200.00
	Subtotal	\$25,000.00	\$22,200.00
001-0630-421-4112	FOURTH OF JULY OVERTIME	\$4,300.00	\$2,500.00
001-0630-421-4112	OVERTIME	\$53,700.00	\$56,500.00
	Subtotal	\$58,000.00	\$59,000.00
001-0630-421-4117	HOLIDAY IN-LIEU PAY SWORN PERSONNEL	\$34,500.00	\$33,200.00
001-0630-421-4117	HOLIDAY PREMIUM PAY DISPATCH	\$30,000.00	\$30,000.00
	Subtotal	\$64,500.00	\$63,200.00
001-0630-421-4120	FRINGE BENEFITS	\$800,200.00	\$860,500.00
	Subtotal	\$800,200.00	\$860,500.00

Employee Services Total \$2,863,300.00 \$2,769,000.00

Internal Services		Approved 2010-2011	Requested 2011-2012
001-0630-421-4544	VEHICLE REPLACEMENT	\$65,757.00	\$70,636.00
	Subtotal	\$65,757.00	\$70,636.00
001-0630-421-4556	EQUIPMENT REPLACEMENT	\$3,316.00	\$10,134.00
	Subtotal	\$3,316.00	\$10,134.00
001-0630-421-4557	INFORMATION TECHNOLOGY SERVICES	\$352,363.00	\$327,503.00
	Subtotal	\$352,363.00	\$327,503.00
001-0630-421-4569	BUILDING MAINTENANCE	\$122,519.00	\$120,670.00
	Subtotal	\$122,519.00	\$120,670.00
	Internal Services Total	\$543,955.00	\$528,943.00

Services and Supplies		Approved 2010-2011	Requested 2011-2012
001-0630-421-4240	BALLISTIC VEST REPLACEMENT	\$5,200.00	\$4,700.00
001-0630-421-4240*	FILM/PHOTO PROCESSING	\$200.00	\$200.00
001-0630-421-4240*	PENAL CODES/PUBLICATIONS	\$975.00	\$800.00
	Subtotal	\$6,375.00	\$5,700.00
001-0630-421-4242	POSTAGE	\$2,200.00	\$2,200.00
	Subtotal	\$2,200.00	\$2,200.00
001-0630-421-4243*	CITATIONS	\$1,500.00	\$1,500.00
001-0630-421-4243*	OFFICE SUPPLIES	\$17,800.00	\$17,800.00
001-0630-421-4243	PRINTING	\$2,500.00	\$2,500.00
	Subtotal	\$21,800.00	\$21,800.00
001-0630-421-4246	COMMUNICATIONS CENTER EQUIPMENT	\$1,000.00	\$1,000.00
001-0630-421-4246	FIXED RADIO EQUIP (TEA)	\$19,824.00	\$19,824.00
001-0630-421-4246	HAINES CROSS DIRECTORY	\$750.00	\$770.00
001-0630-421-4246	MOBILE RADIO MAINTENANCE CONTRACT	\$5,400.00	\$5,400.00

001-0630-421-4246	MOBILE RADIO REPAIR	\$1,100.00	\$1,100.00
001-0630-421-4246	PLAIN PAPER COPIERS (6765 AND 6632)	\$3,000.00	\$2,600.00
001-0630-421-4246	SHREDDER AND FAX	\$500.00	\$500.00
001-0630-421-4246	UPS (BEST POWER INC.)	\$1,000.00	\$1,000.00
001-0630-421-4246	VEHICLE EQUIPMENT MAINTENANCE	\$2,000.00	\$2,000.00
	Subtotal	\$34,574.00	\$34,194.00
001-0630-421-4249	ADVERTISING	\$200.00	\$200.00
001-0630-421-4249	COMMUNITY OUTREACH	\$4,500.00	\$4,500.00
	Subtotal	\$4,700.00	\$4,700.00
001-0630-421-4251	AT & T LANGUAGE LINE	\$700.00	\$700.00
001-0630-421-4251	COPWARE/LEXIPOL (SOFTWARE UPDATES)	\$5,500.00	\$6,450.00
001-0630-421-4251	SAN MATEO COUNTY CHAPLAINCY PROGRAM	\$4,000.00	\$0.00
001-0630-421-4251	SAN MATEO COUNTY CRIME LAB FEES	\$19,000.00	\$23,000.00
001-0630-421-4251	SAN MATEO COUNTY INFORMATION SERVICES DIVISION	\$30,000.00	\$25,000.00
001-0630-421-4251*	SAN MATEO COUNTY NARCOTICS TASK FORCE	\$43,647.00	\$43,647.00
	Subtotal	\$102,847.00	\$98,797.00
001-0630-421-4253	ASSN OF PUBLIC SAFETY COMMUNICATIONS OFFICIALS	\$70.00	\$70.00
001-0630-421-4253	CA CRIMINAL JUSTICE WARRANT SERVICE ASSN.	\$75.00	\$75.00
001-0630-421-4253	CA LAW ENF. ASSN. OF RECORDS SUPERVISORS	\$50.00	\$50.00
001-0630-421-4253	CA POLICE CHIEFS' ASSN ASSOCIATE MEMBER	\$125.00	\$125.00
001-0630-421-4253	CALIFORNIA ASSN OF PROPERTY & EVIDENCE OFFICERS	\$45.00	\$45.00
001-0630-421-4253	CALIFORNIA PEACE OFFICERS' ASSOCIATION (1 CPT/RCM)	\$170.00	\$170.00
001-0630-421-4253	INTERNATIONAL ASSN. OF PROPERTY AND EVIDENCE OFCS.	\$50.00	\$50.00
001-0630-421-4253	SAN MATEO CO. COMMUNICATIONS MANAGERS ASSOC	\$100.00	\$100.00
	Subtotal	\$685.00	\$685.00
001-0630-421-4254	LOCAL MEETINGS AND TOLLS	\$1,800.00	\$1,350.00
	Subtotal	\$1,800.00	\$1,350.00
001-0630-421-4255	CAPE/CLETS/CCUG TRAINING	\$1,100.00	\$1,100.00
001-0630-421-4255	CPOA TRAINING SYMPOSIUM (1 Capt)	\$1,500.00	\$1,500.00

001-0630-421-4255	RIMS USERS GROUP CONFERENCE (1 ATTENDEE in 10-11)	\$1,250.00	\$1,250.00
	Subtotal	\$3,850.00	\$3,850.00
001-0630-421-4265	ADMINISTRATIVE INVESTIGATIVE FUND	\$3,500.00	\$3,500.00
	Subtotal	\$3,500.00	\$3,500.00
	Services and Supplies Total	\$182,331.00	\$176,776.00
	ADMINISTRATIVE BUREAU Total	\$3,589,586.00	\$3,474,719.00

POLICE - CROSSING GUARDS Account: 001-0650-421 GENERAL FUND

Services and Supplies		Approved 2010-2011	Requested 2011-2012
001-0650-421-4251	CROSSING GUARDS	\$21,600.00	\$21,600.00
	Subtotal	\$21,600.00	\$21,600.00
	Services and Supplies Total	\$21,600.00	\$21,600.00
	CROSSING GUARDS Total	\$21,600.00	\$21,600.00

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